# Pete Fowler CONSTRUCTION Services, Inc.

# Portfolio Management of Construction Claims

For building industry players who are engaged in multiple construction claims (builders, general contractors, larger trade contractors, material manufacturers, insurance companies, attorneys) each case can be considered a single battle in a larger war. Deciding how much to spend on each claim – each battle – is hard. How do these expensive decisions get evaluated? Although it should not be guesswork, it often is. PFCS has created a structured process for making these complicated, difficult, strategically important, return-on-investment (ROI) decisions.

PFCS will show you a method for managing your portfolio of construction claims, helping you develop a process for evaluating the costs of various scenarios in construction claim handling. At any point in any case, whether you've spent \$1.00 or \$3 million, you can ask and answer, or at least estimate, these key questions: How much has been spent so far? How much will it cost to get out now? What is a small fight worth? A big fight? What might trial costs look like, and is it worth the risk? As anyone familiar with litigation knows, each of these questions is likely to have best-likely-worst case answers.

The cheapest option is sometimes to get out of the case early, after only the most preliminary analysis. But claims run the gamut, so sometimes a long, expensive fight is the cheapest, best solution, especially if a good outcome will influence other cases.

#### Key System Components

- 1. <u>Claims Management Plan</u>: Brief strategy and tactical document including written objective, executive summary, litigation budget, written agreements with attorney and other vendors, a timeline, and a Claims Plan Manager job description.
- 2. <u>Company Level Analysis</u>: Worksheet that is a master list of all cases with best-likely-worst case scenario figures and a strategy summary for each. This includes a summary of all the individual Project Level Analysis worksheets.
- 3. <u>Project Level Analysis</u>: Worksheets for each case including best-likely-worst case figures for Attorneys, Experts, Other and Settlement/Judgment costs at various levels of litigation including immediate settlement, a small fight, a big fight and through trial. This includes a summary of the Vendor Scope-Budget Matrix worksheets, plus a settlement hypothesis.
- 4. <u>Vendor Scope-Budget Matrix</u>: This is an individual budget from each vendor on each project broken down to conform with the Project Level and Company Level Analysis worksheets.
- 5. <u>Meeting Agenda / Minutes</u>: Structure for preparing for, reviewing and updating the analysis periodically.

## **Construction Contractor**

### Company Level Analysis

# Claim	Demand	Best Case Scenario	Likely Scenario	Worst Case Scenario	Strategy Summary
1		Scenario	Scenario	Scenario	
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# **Construction Contractor**

## Project Level Analysis

Line	Scenario	Level							
		L1: Spent	L2: Now/ASAP	L3: Small Fight	L4: Big Fight	L5: Trial			
1	<b>Attorney Fees</b>								
2	Best Case								
3	Likely Case								
4	Worst Case								
5									
6	<b>Expert Fees</b>								
7	Best Case								
8	Likely Case								
9	Worst Case								
10									
11	Other								
12	Best Case								
13	Likely Case								
14	Worst Case								
15									
16	Settlement/Judgment								
17	Best Case								
18	Likely Case								
19	Worst Case								
20									
21	Total								
22	Best Case	\$	- \$ -	\$ -	\$ -	\$ -			
23	Likely Case	\$	- \$ -	\$ -	\$ -	\$ -			
24	Worst Case	\$	- \$ -	\$ -	\$ -	\$ -			

#### **Construction Contractor**

#### Scope-Budget Matrix

			Plan Estimate			
Line	Scope of Work/Deliverables	Status*	Hours	Costs	Billed to Date	Cost to Complete
1	Level 1: Preparatory Work		0	-		
2	A. Images & Information Memo	TBC	-			
3	B. Document Index	TBC				-
4	C. Issues List	TBC				_
5	D. Unit Matrix	TBC				_
6	E. Site Plan/Map	TBC				-
7	F. Meetings, Teleconferences & Correspondence	TBC				-
8	8.,					
9	Level 2: Preliminary Investigation		0	-		
10	A. Investigation Recommendations	TBC				-
11	B. Inspection Request with Random Selection	TBC				-
12	C. Inspection Documentation	TBC				-
13	D. Players List	TBC				-
14	E. Scope of Work Matrix	TBC				-
15	F. Plaintiff Estimate Summary	TBC				-
16	G. Project Summary Memo	TBC				-
17	H. Plan Review Memo	TBC				-
18	I. Cost Estimate - Order of Magnitude	TBC				-
19	J. Meetings, Teleconferences & Correspondence	TBC				-
20	, , , , , , , , , , , , , , , , , , ,					
21	Level 3: Analysis		0	-		
22	A. Issues-Discussion Matrix	TBC				-
23	B. Testing Request with Random Selection	TBC				-
24	C. Testing Summary	TBC				-
25	D. Testing Maps	TBC				-
26	E. Damage Maps	TBC				-
27	F. Issues-Locations Matrix	TBC				-
28	G. Scope of Repair	TBC				-
29	H. Opinion Letter	TBC				-
30	I. Research Memo	TBC				-
31	J. Meetings, Teleconferences & Correspondence	TBC				-
32	•					
33	Level 4: Detailed Analysis		0	-		
34	A. Request for Proposal	TBC				-
35	B. Issues-Summary Report	TBC				-
36	C. Allocations	TBC				-
37	D. Meetings, Teleconferences & Correspondence	TBC				-
38	· ·					
39	Level 5: Final Analysis		0	-		
40	A. Deposition Questions	TBD				-
41	B. Deposition Summaries	TBD				-
42	C. Presentation Outline	TBD				-
43	D. Presentation (PowerPoint)	TBD				-
44	E. Exhibit List	TBD				-
45	F. Expert Designation	TBD				-
46	G. Meetings, Teleconferences & Correspondence	TBD				-
47	Totals		0	\$ -	\$ -	\$ -
48	*D=Done, IP=In Progress, TBC=To Be Completed, TBD=To Be Determined					